





Industry Information Day - Agenda

14:15 – 15:00	Coffee and registration
15:00 – 15:10	Welcome message
15:10 – 15:30	IRIS ² Regulation and introduction to the IRIS ² Main Contract
15:30 – 15:50	IRIS ² Main Contract – Descriptive Document and High Level Requirements

15:50 – 16:50 IRIS² Main Contract – Tender Specifications

16:50 – 17:00 Closing remarks





- This presentation concerns the tender documentation for the procurement of the concession contract for the implementation of the Union Secure Connectivity Programme.
- It has been developed for informative purposes only.
- Interested economic operators are invited to refer to the tender documentation.
- In case of any discrepancy between this presentation and the tender documentation, the latter shall prevail.
- Possible questions or requests for clarifications raised by the attendees will not be replied in the frame of the meeting.
- Attendees and interested economic operators are invited to raise possible requests for clarifications, through the Commission procurement website (eTendering), without prejudice to the possibility of the Contracting Authority to publish unsolicited clarifications.
- All clarifications will be published on the Commission eTendering website.

IRIS² Regulation and introduction to the IRIS² Main Contract





Regulation 2023/588 is in force since 20 March 2023

Signature of the Regulation by EP President and Swedish Presidency





IRIS

Programme Objectives



Article 3







Strengthening the competitiveness of the EU's space and digital sector



Maximise the use of disruptive technologies



Maximise use of open source technologies, open standards and interoperability



Ensure SMEs and start-ups participation

(through award criteria, SMEs integration plan, possibility to provide own services, 30% of the value of contract above EUR 10 million to be sub-contracted)



ESA and EUSPA have specific roles and entrusted tasks



- The Commission and ESA coordinate their initiatives in the area of secure connectivity
- ESA, in accordance with its internal rules and IRIS²
 Regulation, may contribute through ESA optional
 programmes to the Programme's development and
 validation activities resulting from the procurement
- The Commission plans to entrust ESA with the supervision of the development and validation activities for the implementation of the IRIS² programme
- ESA will place partnership projects contracts with the entities awarded by the Commission

- EUSPA is currently procuring the GOVSATCOM
 Hub infrastructure which will implement the
 operational interface between GOVSATCOM Hub
 and Hardgov services and Lightgov services users
- The GOVSATCOM Hub will pool the existing satellite communication capacity and services made available by both the Contractor, private commercial and nationally owned operators
- According to IRIS² Regulation, one of the objectives is to complement and integrate the existing and future capacities of the GOVSATCOM component







Procurement building blocks and roadmap

Main contract – scope of the tender

- Design and development, deployment and operations of the Governmental Infrastructure (including the Shared Infrastructure) of IRIS²; and provide services to the users based on the Governmental and Commercial infrastructure;
 - I The acquisition of Lightgov Services provided by the Contractor in the envisaged form of a "take or pay" agreements
- GOVSATCOM Hub Meta-Operator: Procurement of a service contract for the operation of the GOVSATCOM Hub, enabling the associated service provision to the governmental competent authorities
- Procurement of a multi-supplier framework contract or setting up of a dynamic purchasing system, for the acquisition of satellite communication services, in particular narrowband and auxiliary services, including solutions proposed by SMEs and start-ups.
- Demonstration and validation of **quantum key distribution** from space through the provision of the system prototype of the 1st Generation EuroQCI space segment, including the development, validation and deployment of the 1st satellite(s) and related ground segment, and also some preparatory activities for 2nd generation.



Main Contract



Invitation to Participate data package

Invitation to Participate Annex I. Tender Specifications I.A Template Identification Sheet of the Candidate I.B Template Declaration on Honour I.C Template Power of Attorney **I.D** Template Subcontractor Letter of Intent I.E Template Non-Disclosure Undertaking I.F GOVSATCOM Programme Security Instructions (PSI) + 3 Appendices (Spider Networks) **I.G** Annex on Eligibility and Participation Conditions + 1 Appendix **Annex II. Descriptive Document II.A** High-Level Requirements (HLR)



https://etendering.ted.europa.eu/cft/cft-display.html?cftId=13625



IRIS² Main Contract – Descriptive Document and High-Level Requirements



IRIS²

System infrastructure

The IRIS² infrastructure shall be conceived as a **system of systems**, containing the necessary space and ground elements to **provide IRIS² Governmental and Commercial Services.** It will be **composed of a Governmental Infrastructure that includes a Shared Infrastructure** and a self-standing Commercial Infrastructure

Governmental

Descriptive Document
Sections 2 & 6.1.1

- means all the related ground and space assets which are required for the provision of the Hardgov Services
- Not part of this tender:
 - GOVSATCOM Hub
 - EuroQCI space and related ground segments
- The Governmental Infrastructure shall be owned by the EU

Shared

Descriptive Document Sections 2 & 6.1.2

- The Shared Infrastructure is part of the Governmental Infrastructure contributing to the provision of Hardgov, Lightgov and Commercial Services
- The ownership of the Shared Infrastructure shall remain with the Union whilst the ownership of the hosted payloads and subsystems for the provision of Commercial Services shall remain with the Contractor

Commercial

Descriptive Document
Section 2

- The Commercial Infrastructure means all space and ground assets other than those being part of the Governmental Infrastructure
- The Commercial Infrastructure shall be owned and financed by the Contractor

No co-ownership with economic operators or hosting of IRIS² Governmental Infrastructure into systems owned by economic operators is foreseen, considering security constraints, including autonomy and resilience objectives





Services (relevant for the main contract)

Hardgov Services

 Means services restricted to governmentauthorised users based on Governmental Infrastructure, which require a high level of security and which are not suitable for Lightgov Services

- 1 Robust Worldwide Low-latency Service
- 2 Robust Space Data Relay

Lightgov Services

- Means services to government-authorised users based on the Shared Infrastructure and Commercial Infrastructure
- 3 Assured Worldwide Low-latency Service
- 4 Assured Worldwide Narrowband Service

Subsystems/
payloads that can
allow the increase
of the capacity
and services of
the components
of the Union
Space
Programme

Hosting of private and publicly owned non communication payloads

Additional non-communication services

Descriptive Document Chapter 6.1.1

Commercial Services

Descriptive Document Chapter 2 Means services to commercial users based on the Shared Infrastructure and Commercial Infrastructure

> European Commission





Service #1:

Robust Worldwide Low-latency Service

Service #2:

Robust Space Data Relay

Service #3:

Assured Worldwide Low-latency Service

Service #4:

Assured Worldwide Narrowband Service

The detailed service characteristics will be provided in the invitation to submit the Initial Proposal, e.g. availability, latency, data rate, user terminal types, robustness and security features, quality of service profiles etc.

The mission foresees **worldwide coverage**, including **Africa** and **Arctic region**. The global coverage is aimed by **2027**.

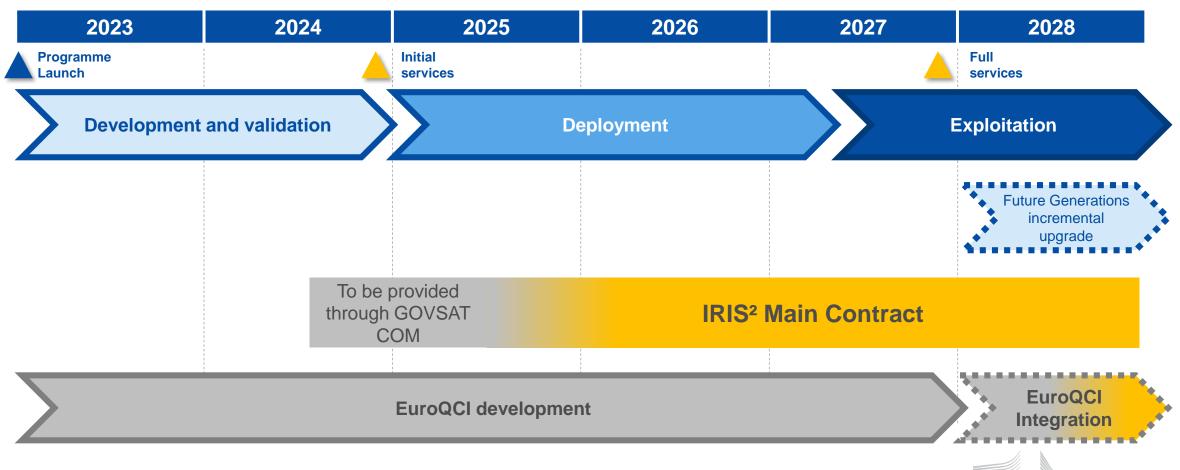
- The above services will complement the services offered under the GOVSATCOM space programme component
- Through its Commercial Services, IRIS² should support the EU partner countries which currently do not meet the digital targets for broadband connectivity, in particular the countries in the African continent, in the Arctic as well as in the Baltic, the Black Sea, Mediterranean regions and the Atlantic.

Req.: SC-HLR-40, SC-HLR-60, SC-HLR-110



IRIS² Programme timeline







Main drivers and Incremental approach

Main drivers

Descriptive Document Chapter 6.1.1

The **following objectives shall be prioritised** and accordingly define an **incremental and scalable approach** for the deployment of the various system capabilities:

- 1. Ensure Hardgov Service provision by 2027, including global worldwide coverage, and full-service provision with the required level of performance, system robustness and service availability over Europe.
- 2. Implement a secure design in accordance with the related security requirements, including security accreditation
- 3. Enable governmental user terminals for both Hardgov and Lightgov services at an **affordable cost through the use of open standards and non-proprietary solutions**, including 5G Non-Terrestrial Network.
- 4. Implement the necessary **R&D** and engineering activities to enable the development of later increments of the Governmental Infrastructure to be deployed post 2027.
- 5. Reduce the overall cost of the Governmental Services provision thanks to optimised infrastructure, operations and maintenance costs

Incremental and modular approach

Descriptive Document Chapter 6.1.1

Space components manufactured in the EU to ensure autonomy and sovereignty may be considered and implemented incrementally.

In addition to the infrastructure required to fulfil the communication services, IRIS² shall consider in the design of the system the possible additional non-communication missions a **modular design** shall enable the possibility to consider, at a later stage, the inclusion of non-communication services, **without impacting the core communication mission**.





Annex II.A High Level Requirements – Main categories

IRIS ² Mission Objectives					
IRIS ² Infrastructure					
System Architecture					
Civil Systems					
Autonomy of use					
Sovereignty					
Ground Element Location					
Government Infrastructure					
User segment					
System Interoperability, Expandability and Multi-mission					
Capability					
IRIS ² System Perimeter					
Operational requirements					
Mission lifetime requirements					
Security requirements					

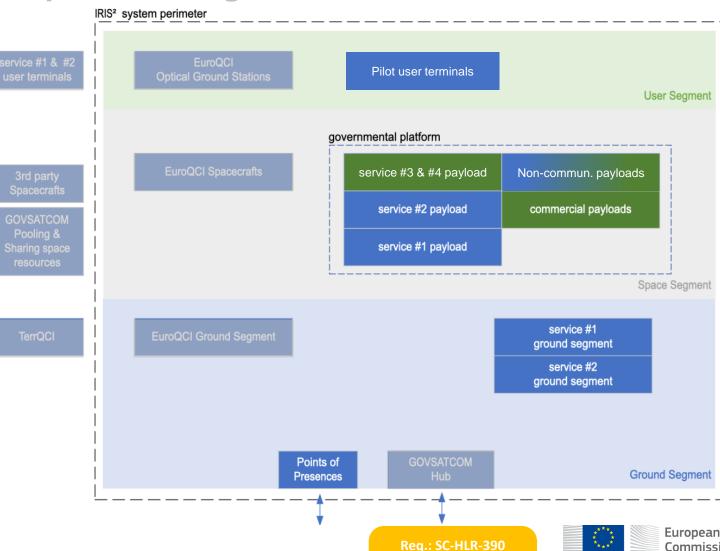
Programmatic legal and safety requirements Programmatic approach Minimum Performance Levels Documentation tree **Key indicators** Safety Requirements Sustainability and debris prevention Requirements Frequency management and spectrum use **Schedule** Schedule of communications services Full Opertaional Capability **Evolved** services Schedule of QKD service (EuroQCI infrastructure) Schedule of non-communication missions **Non-communication services**



Infrastructure and ownership of the Programme

IRIS² Space Infrastructure

IRIS² space infrastructure shall comprise a multi-orbit constellation of satellites in **LEO**, complemented where appropriate by satellites in MEO and/or GEO.







Governmental Infrastructure Sites

- Control, Mission and Service Centers shall be located and operated in EU continental territory
- TT&C ground stations shall be located and operated in EU continental territory
 - only if required, in Outermost Regions and Overseas Countries and Territories of the EU
- Gateways shall be located and operated in EU continental territory
 - only if required, in Outermost Regions and Overseas Countries and Territories of the EU.

Req.: SC-HLR-280, SC-HLR-290, SC-HLR-300





Interoperability and Pilot User Terminals

- IRIS² system shall be open and not based on proprietary solutions
- Fostering interoperability at user level and, to the best extent possible, at infrastructure level
 - And therefore supporting EU engagements and involvement in in international cooperation
- Support implementation of **5G NTN standards** defined in 3GPP domain
 - · to the maximum extent possible and
 - through a gradual implementation approach
- **Pilot User Terminals** with different characteristics will be developed (fixed, on-the-move, nomadic)

Req.: SC-HLR-320, SC-HLR-360, SC-HLR-370, SC-HLR-380







Sustainability and debris prevention

The mission design shall foresee **strategies** to cope with:

- Intra-constellation collision avoidance
- Prevention of in-orbit collisions
- Inter-constellation collision avoidance
- Controlled and safe re-entry
- Minimisation of disruptive visual brightness
- Disposal that guarantees the sustainability of the orbital environment

The IRIS² System shall minimise the **greenhouse gas emissions** generated by the development, production and deployment of the infrastructure

Greenhouse gas offsets are to be foreseen

The IRIS² System shall register to **EUSST services**

Req.: SC-HLR-550 to SC-HLR-650



IRIS²

Orbit and Frequency Resources

Tenders Specifications
Section 6.3.3

Frequencies for Hardgov Services

- For Hardgov applications, two Member States have provided ITU satellite filings that can be used by tenderers. Other Member States may also add additional filings in the coming weeks (tbc).
- The two confirmed filings are:

FMS-LEO (France)

- Date of Receipt 13/10/2020
- 20.2-21.2GHz, 30-31GHz,
- nGSO from 500-23222km (899 planes, 19708 satellites)

DEUMULTIORBIT (Germany)

- Date of Receipt 13/03/2023
- 20.2-21.2GHz, 30-31GHz, 43.5-47GHz, 71-76GHz, 81-86GHz
- nGSO from 500-23222km (899 planes 19708 satellites)

Frequencies for Commercial Services

- For Lightgov and commercial applications, tenderers
 will be expected to have the rights to use an appropriate
 ITU satellite frequency filing, or filings, that can be used
 to provide services and feeder links to/from an nGSO
 constellation.
- This expectation constitutes a Technical and Professional capacity criterion assessed during Phase I
- Having the potential to use same orbits, or similar (within the orbital tolerances), as used by the Hardgov applications would be desirable, along with the realistic probability of effective frequency access after coordination.



IRIS² Main Contract — Tender Specifications







Scope of the Tender

IRIS ² Invitation to Participate							
Contracting Authority	European Commission, Directorate General for Defence Industry and Space						
Lots	Not divided into lots						
Nature of contract	Concession contract						
Description	 The design, development, validation, deployment and operations of the Governmental Infrastructure (including the Shared Infrastructure) of IRIS² and the provision of services to end users based on the Governmental and Commercial Infrastructure The purchase of Lightgov Services provided by the Contractor 						
Place of Performance	Depending on the activities to be implemented						
Volume and value of contract	Estimated value covering 12 years is EUR 6 billion , of which are earmarked for MFF 2021-2027: up to EUR 380 million for development activities; EUR 950 million for deployment and exploitation activities.						
Duration of contract	12 years Tender Specifications						

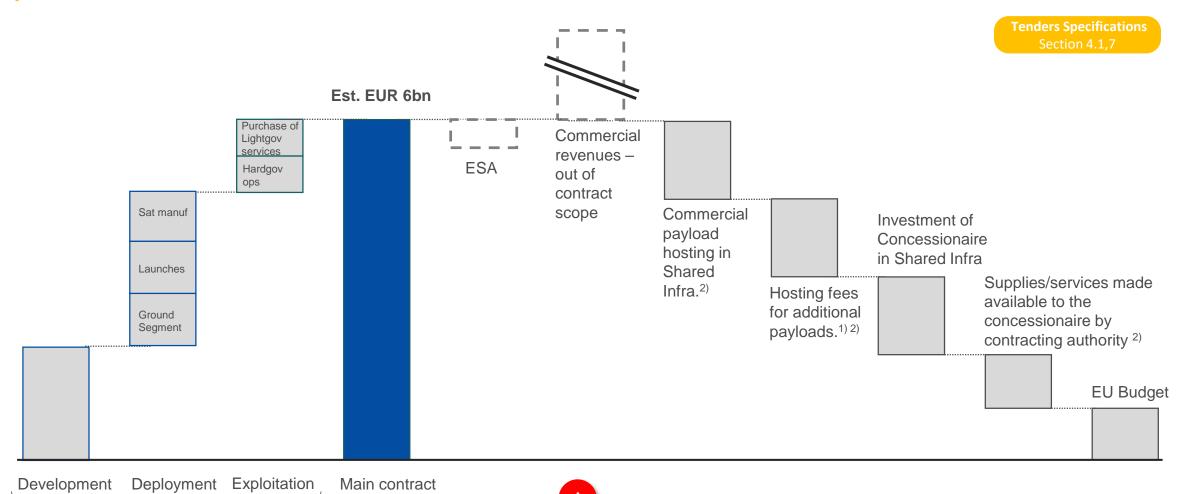
Value takes into account:

- Payments by Contracting Authority for provision of Governmental Services
 - Design
 - Development
 - Validation
 - Deployment
 - Operation
 - Maintenance
 - Continuous improvement
 - Protection of infrastructure
 - Replenishment
 - Obsolescence management
 - Development of future generations
- Payments by governmental users to Contractor for Lightgov services
- Market value of commercial payload hosted in Shared Infrastructure
- Hosting fees for additional payloads
- Contribution under ESA PP received by Contractor
- Value of supplies and services made available to concessionaire by Contracting Authority





Main contract value (public and private) – Full contract over 12 years



Governmental infrastructure

1) As defined in Annex II Descriptive Document in Section 6.1.1, letter H

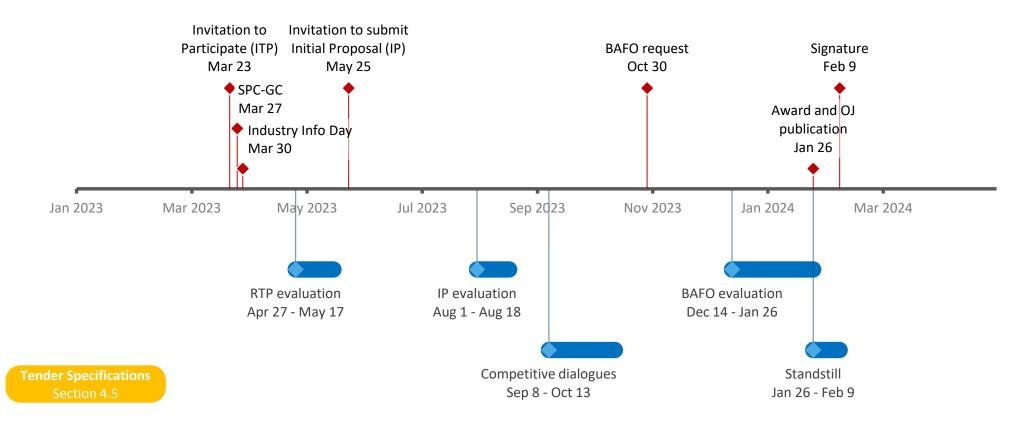
2) At market value

Categories and bar sizes are illustrative



IRIS² Procurement Timeline







Award

The Tender is structured in three Phases

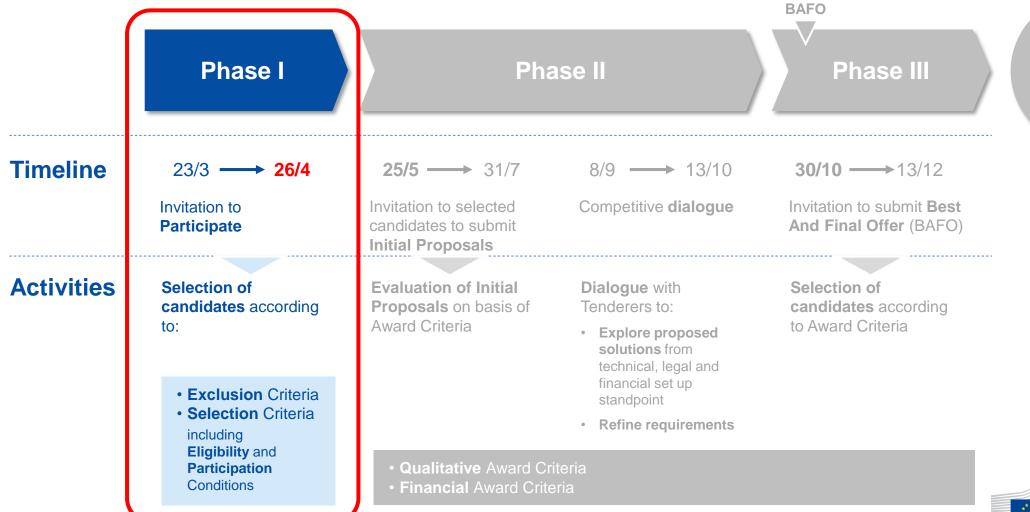
BAFO Phase II **Phase III** Phase I **Timeline 23/3** \longrightarrow 26/4 **25/5** \longrightarrow 31/7 8/9 --- 13/10 **30/10** → 13/12 Invitation to selected Competitive dialogue Invitation to submit **Best** Invitation to **And Final Offer (BAFO) Participate** candidates to submit **Initial Proposals Activities** Selection of **Evaluation of Initial Dialogue** with Selection of candidates according Proposals on basis of Tenderers to: candidates according **Award Criteria** to Award Criteria to: Explore proposed solutions from technical, legal and financial set up Exclusion Criteria standpoint • Selection Criteria Refine requirements including **Eligibility** and Qualitative Award Criteria **Participation Tender Specifications** Conditions • Financial Award Criteria





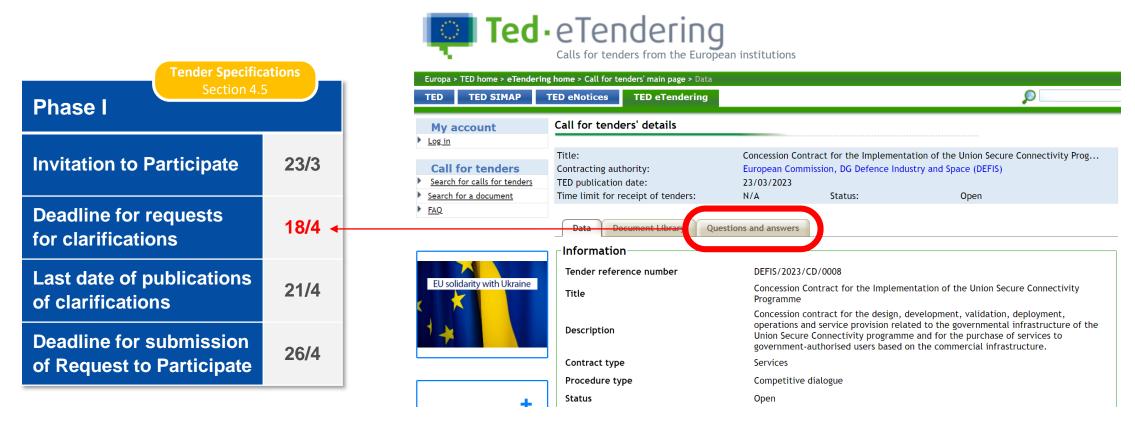
Award

Deadline for Submission of Request to Participate is 26/4



IRIS²

Deadline for Request for Clarifications is 18/4



eTendering (europa.eu)



Phase I Data Pack Overview



Tender Specifications

Tender Specifications
Section 4.2

Annex I. Tender Specifications

- **I.A** Template Identification Sheet of the Candidate
- **I.B** Template Declaration on Honour
- **I.C** Template Power of Attorney
- I.D Template Subcontractor Letter of Intent
- I.E Template Non-Disclosure Undertaking
- **I.F** GOVSATCOM Programme Security Instructions (PSI) + 3 Appendices (Spider Networks)
- **I.G** Annex on Eligibility and Participation Conditions
- + 1 Appendix

Annex II. Descriptive Document

II.A High-Level Requirements (HLR)

Document submission (extract) Section 8.2.4							
Document	Prime	All Core Team members (including prime and subcontractors)	Non-Core Team subcontractors above 10% of the Contract value	Non-Core Team subcontractors below 10% of the Contract value			
Cover Letter	x						
Annex I.A		x	x	x			
Annex I.B		x	x	x			
Annex I.C		x					
Annex I.D		x					
Annex I.E	x						
Annex I.F (Statement of Compliance to PSI)	x	х	x	х			
Annex I.G		Х	х	х			

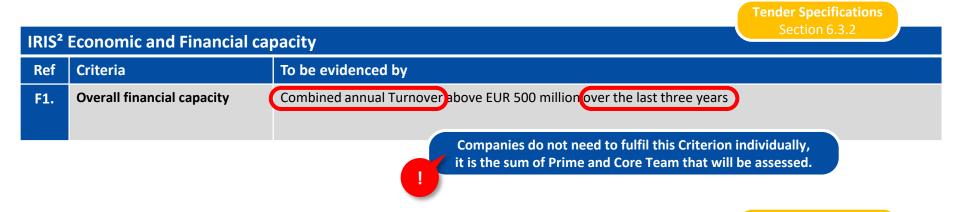


Selection Criteria – Legal and Regulatory, Minimum Requirements

IRIS² Legal and Regulatory capacity Criteria Ref To be evidenced by Legal entity authorisation 1. Proof of enrolment in a relevant trade or professional register L1. 2. Proof of authorisation that the candidate is authorised to perform the contract in its country of establishment requirement 3. Proof that the candidate is a member of a specific professional organisation Candidates shall provide evidence of LSO for management of classified information classified RESTREINT UE/EU RESTRICTED or higher. Other Core Team L3. **Appointed Local Security Officer** (LSO) members may optionally provide their LSO in Phase I. Upon reception of Phase II documentation (including SCG), the subcontractors that will require access to classified documentation shall submit relevant evidence to the Commission. Statement of compliance in the dedicated Section of the Declaration on Honour (Annex I.B) and the evidences required in Section 5.8. Management of professional L4. conflicting interest Duly signed and filled in NDU as per template Annex I.E; Non-disclosure requirement L5. Facility Security Clearance (FSC) Candidates shall provide evidence of FSC up to SECRET UE/EU SECRET. Candidates may rely on FSC being held by members of the same Consortium or subcontractors of the Core Team. Other Core Team members may optionally provide their FSC capacity in Phase I. Compliance to PSI* Candidates shall provide Declaration of Compliance to PSI (Annex I.F), Other Core Team members may optionally provide such Declaration. Upon L7. reception of Phase II documentation (including SCG), the subcontractors that will require access to classified documentation shall submit relevant evidence to the Commission. Not subject to EU Restrictive In addition, involved entities must not be subject to EU restrictive measures adopted under Article 29 of the Treaty on the European Union (TEU) or Article 215 of the Treaty on the Functioning of the EU (TFEU) that constitute a legal impediment to perform the contract. Measures IRIS² Minimum Requirements Ref Criteria To be evidenced by Compliance with applicable data protection, environmental, social and labour law obligations established by European Union law, Corresponding statements of compliance in the M1. national legislation, collective agreements or the applicable international social and environmental conventions listed in Annex X of Declaration on Honour – Annex I.B. Directive 2014/24/EU.



Selection Criteria – Financial capacity, Eligibility



IRIS² Legal and Regulatory capacity

Section 6.3.1

Ref	Criteria	To be evidenced by
L2.	Eligibility and Participation Conditions	Duly completed Annex I.G on Eligibility and Participation Conditions signed by an authorised representative, accompanied by evidences as required.
		Note: In case of request for waiver (Section 5.1.2), the Candidate/Tenderer must submit all necessary evidence to demonstrate and justify the request in accordance with the conditions. If it considers as necessary, the Commission reserves the right to request additional supporting evidences demonstrating compliance with the eligibility and participation conditions and in any case before award.





Eligibility and Participation Conditions (Art. 22)

General Participating Conditions

- a) the eligible legal entity is established in a Member State and its executive management structures are established in that Member State.
- b) the eligible legal entity commits to carry out all relevant activities in one or more Member States; and
- c) the eligible legal entity is not to be subject to control by a third country or by a third country entity.

Tender Specifications
Section 5.1



- Product or service not readily available in the Member States
- No exchange of EUCI
- Sufficient measures for the integrity, security and resilience of IRIS²

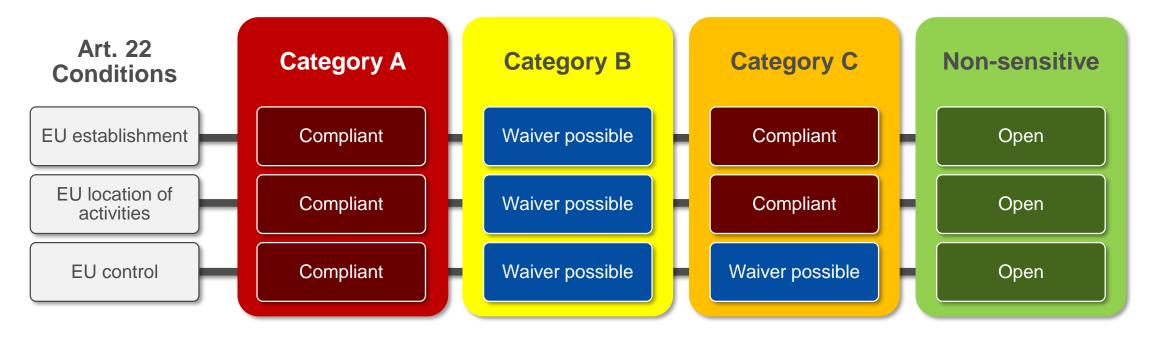


- No restrictions to carry out the procurement and deliver results*
- No controlling rights or reporting obligations*
- No exchange of EUCI*
- Sufficient measures for the integrity, security and resilience of the IRIS²*





Eligibility and Participation Conditions



Prime

Gov:

- Major segment providers (space, ground)
- Critical technologies (in the field of communication and security)
- Operator
- · Launch services

Com:

Owner

Gov:

 All Subcontractors of infrastructure or operations

Com:

 Critical subcontractors of the operator

Gov:

_

Com:

- Operator
- Additional payload manufacturers





Annex I.G on Eligibility and Participation Conditions

Annex I.G: Eligibility and participation conditions, V1.0 - 17.03.2023

Annex I.G ELIGIBILITY AND PARTICIPATION CONDITIONS

This form needs to be completed by each Candidate, Tenderer, Member of the Consortium and Sub-contractor. For entities not carrying out sensitive activities, as a minimum Section 1 and Section 2.1. below need to be completed. Before filling in this document, please read the instructions in Appendix 1 to Annex I.G on Eligibility and Participation Conditions.

At Section 4 below, the form has to be signed by a legally appointed representative with powers to represent the entity

ESTABLISHMENT AND EXECUTIVE MANAGEMENT STRUCTURES IN A MEMBER STATE							
1.1. IDENTIFICATION							
Legal name:							
Status of legal entity	□ Yes	□ No					
PIC (Participant Identification Code): (see section 8.1 of the Tender Specifications)							
Legal registration number:							
Place of establishment: (country of registration; full address)							
1.2. HEADQUARTERS							
Location of global headquarters/head office: (full address)							
Location of the executive management structure: (if different from the location of global headquarters/head office; full address)							
'Executive management structure' means a body appointed in accordance with national law, and, where applicable, reporting to the chief executive officer, which is empowered to establish the strategy, objectives and overall direction, and who oversees and monitors management decision-making.							

- Detailed instructions in Appendix
- To be completed by all participants
- Attach evidence, e.g. extract from national trade registry, articles of association, graph of ownership structure, etc.
- Conditions to be met during the entire duration of the contract
- Applies to any new participants





Phase | Annex I.G on Eligibility and Participation Conditions | IRISO



2. ACTIVITIES IN A MEMBER STATE					Receiver for Governmental services	Shall include the responsibility related to definition, design, assembly, integration and testing				operators established in the EU a. having relevant activities in the EU compliant with the participating conditions.	
2.1.ACTIVITIES Provide a short description of the participant's activities, with an explanation on how it matches its role and tasks in the tender.					System for the Security Monitoring Structure	Shall include the responsibility related to definition, design, assembly, integration and testing			Operator of narrowband Llightgov Services	The service provider shall ensure that sufficient capacities offered under the broadband Lightgov Services can rety, when	
Insert text		Critical operations		Operator of Hardgov Services					circumstances require, only on operation from EU territory by operators compliant with the participating conditions.		
2.2. LIST OF SENSITIVE ACTIVITIES Please indicate if your activities fall into any of the following categories.					Owner and service provider of infrastructure supporting broadband Lightgov Services				Manufacturer of additional payload(s) hosted governmental satellites		
		hat must fulfil the eligibility and partion. 1.1.1 of Annex I onTender Specificati	cipation conditions without possibility of ons			Meta-operator of the GOVSATCOM Hub		We h	ereby	2.3. DECLARATION, if applicable, otherwise	please provide a waiver request
seneral category		Role	Clarification	Launch services		Launch Service Provider	Specific rules as defined in Section 5.1.3 of the Tender Specifications	1 2		o carry out all relevant activities in one or more N hat the present declaration is true and sincere,	ember States,
Prime		Prime contractor					apply	3) declare to list and give details at a later stage of the tender procedure on the location of infrastructure facilities, assets and resources that will be used for the purpose of carrying out the relevant activities f			
Governmental infrastructure		Governmental space segment	Shall include the responsibility related to definition, design, assembly, integration and testing.	B. Categories of entities subject to request for waiver from eligibility and participation conditions on a EU establishment or b) on carrying out the activities in the EU or c) on EU control, see Section 5.1.2 of Annex I on Tender Specifications, including for the criteria of the waiver request The following categories cover only subcontractors.				the implementation of the Union Secure Connectivity Programme This will include all infrastructure, facilities (e.g. offices, laboratories, production capabilities), assets and resources (e.g. the technical equipment, tools, software, patents at the disposal of the applicant, personnel's expertise and know-how in the field covered by the procurement). You will be asked to give their precise location (number, street, city, postal code and country), by using the following:			
		Governmental ground segment	Shall include the responsibility related to definition, design, assembly, integration and testing.	В	with the ex	ntal space segment subcontractor clusion of main providers of critical set defined in Category A	Clarifications — for facilities: place of establishment of owner/operat nent subcontractor Excluding the responsibility related providers of critical to definition, design, assembly, If a facility security clearance (FSC) is needed to handle cla		s: place of establishment of owner/operating entity services: location of the servers + place of establishment	tablishment of owner/operating entity fied information, you will be asked to indicate if you are	
		Hub development	Shall include the responsibility related to definition, design, assembly, integration and testing.	Governme with the ey technology Hub devel	technologies defined in Category A Governmental ground segment subcontractor with the exclusion of main providers of critical technologies defined in Category A Hub development subcontractor	integration and testing Excluding the responsibility related to definition, design, assembly, integration and testing Excluding the responsibility related	nsibility lesign, and testing	in possessio	m or a valio i 30 for the holed simagifullure and race	uro.	
Critical technologies for Governmental		Inter satellite link	Shall include the responsibility related to definition, design, assembly, integration and testing		Subcontrac Category A	ctor of critical technology defined in	to definition, design, assembly, integration and testing Excluding the responsibility related to definition, design, assembly, integration and testing				
infrastructure		Payload processing unit	Shall include the responsibility related to definition, design, assembly, integration and testing		Services Subcontrac	ctor of the operator of Hardgov ctor of the operator of Lightgov ith activities critical for service					
		Governmental gateway	Shall include the responsibility related to definition, design, assembly, integration and testing	C. Categories of entities subject to request for waiver from eligibility and participation condition on c) EU control only, see Section 5.1.2 of Annex I on Tender Specifications, including for the criteria of the waiver request							
		Cryptographic product for the protection of the TM/TC (space and ground)	Shall include the responsibility related to definition, design, assembly, integration and testing	C	Services		Clarifications VShall include the owner of the infrastructure supporting narrow-band Lightgov Services.				
			Shall include the responsibility related to definition, design, assembly, integration and testing		Operator of	f broadband Lightgov Services	The Service Provider shall ensure that sufficient capacities offered under the broadband Lightgov Services can rely, when circumstances require, only on operation from EU territory by				European

accreditation by EUSPA SAB



Annex I.F GOVSATCOM Programme Security Instructions (PSI)



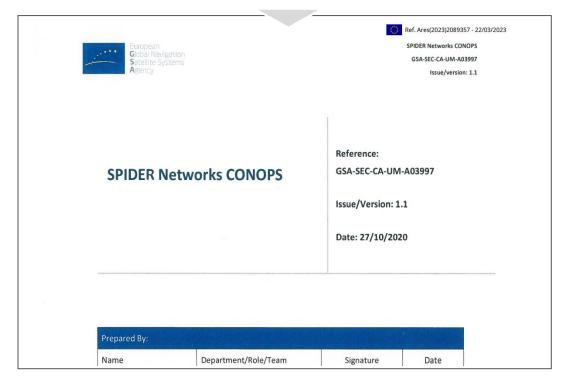
- Frames the processes for the exchange of classified information throughout the tender
- Requirements for the handling of classified information within information system up to the level of RUE
- Security classification guide to be delivered during Phase II

Compliance mandatory for whoever will manage classified information



Annex I.F – Appendices 1/2/3 – Electronic exchange of EUCI

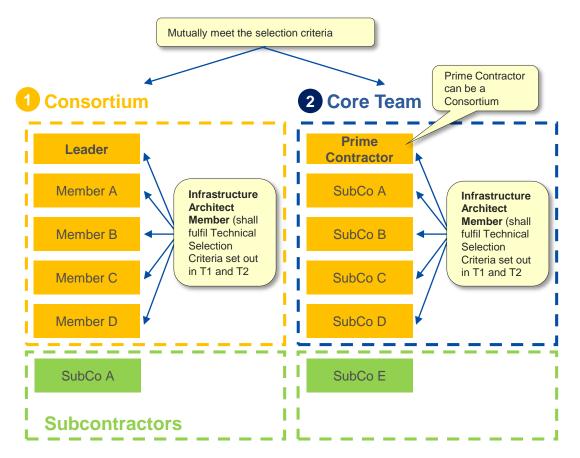




- For electronic exchange of EUCI at the level RESTREINT UE/EU RESTRICTED, the Commission gives the possibility to use the EUSPA SPIDER network based on product Filkrypto:
 - SPIDER corresponds to the system managing the distribution of keys to exchange classified information. It is based on the cryptographic product Filkrypto of TUTUS
 - Filkrypto product should be purchased separately and installed in accordance with the provisions of the PSI.
 - Key material to be provided by Commission in accordance with the process described in the documentation.
 - Possibility to create communities with prime and SubCos

Participants roles and structure





Different groupings of economics operators are considered in the tender:

- 1 Consortium: group of economic operators which are jointly and severally liable to the Commission, for the performance of the Contract:
 - ▶ It may take the form of an informal group of economic operators which has been constituted for the purpose of this tender procedure, or a legally established group, in accordance with the applicable laws.
 - ▶ Participation in more than one Consortium as Member is forbidden
- 2 Core Team: means the Prime Contractor members and those subcontractors which are essential in order for the Candidate to mutually meet the Selection Criteria
 - When presenting their Core Team, the Candidate shall identify the role and responsibilities of each member

For both:

► The Candidate shall designate an Infrastructure Architect Member that shall fulfil the Technical Selection Criteria set out in T1 and T2 under Section 6.3.3

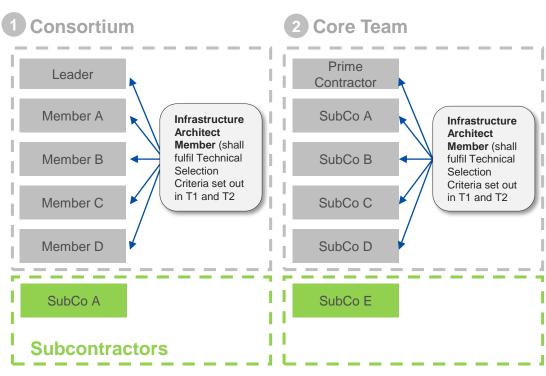
SMEs and mid-caps can participate in any of the above roles.

Qualitative Award criteria measuring the quality and maturity of the plan to maximise participation of SMEs and start-ups from across the Union in the delivery of the scope of the Contract **will apply.**



Phase I Subcontractors





Subcontractors

- The Candidate can call on subcontractors to provide specific know-how and to fulfil Selection Criteria
- Any change of subcontractors is not permitted during the procurement process unless specifically authorised
- Participation of subcontractors to more than one Candidate's Request to Participate
 or Tenderer's Proposal is possible¹
- The Commission intends to promote the widest and most open participation possible by economic operators, in particular start-ups, new entrants and SMEs across the Union

Competitive tendering

- Tenderer will be responsible for **organising its own competitive tender(s)** aimed at finding necessary subcontracting respecting the **following procurement principles**: Fair competition & equality of treatment, Transparency, Proportionality, Best value for money, Avoidance of conflict of interest.
- At least 30% of the total price shall be subcontracted in competitive tendering outside the Group²
- During the Contract implementation, the compliance with the 30% minimum threshold will be assessed throughout the execution of the contract in its entire duration, and not as a percentage of the overall value of the Contract
- The Tenderer shall provide in its Proposal in Phase II a detailed plan on how to achieve the above-mentioned target and the relevant milestones. The quality of the plan, the target percentage and the relevant commitments will be subject to assessment under the Award Criteria (Section 7)

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¹⁾ The contracting authority reserves the right to request due justification and evidence that such participation does not have the effect of distorting competition and does not amount to collusive tendering

Means the companies controlling the Tenderers and the companies controlled by the Tenderers, the notion of control is defined with reference to Article 22 of Directive 2013/34/EU



Contracting authority – Selected specific rights

The contracting authority reserves specific rights of control and approval throughout the proposed Supply Chain:

- Due to the strategic nature of the launch services for security and resilience of the infrastructure, the
 contracting authority may reserve specific rights of control and approval on the providers, the technical
 features and the price of the proposed services in order to ensure access to all types of EU launchers, i.e.
 heavy, medium and small launchers.
- The contracting authority reserves the right to require or allow that the Contract is entered into by a **project** company to be incorporated for the purpose of the project by the winning Consortium members.
- The contracting authority reserves the right to require the establishment of contractual mechanisms
 ensuring the involvement and the direct recourse by the contracting authority to those members of the Core
 Team or the Consortium (or SPV) having assumed the role of Infrastructure Architect Member, space
 infrastructure manufacturer, ground infrastructure manufacturers, and Hardgov operator, within the
 Candidates/Tenderers' Proposals, during the execution of the Contract.

Tenders Specification: Section 5.5; 5.6; 5.7; 5.





Selection Criteria – Technical capacity

Tender Specifications Section 6.3.3

IRIS ² Technical and Professional capacity					
Ref	Area	Criteria	To be evidenced by		
T1.	Design	Experience in designing - operational Satellite Communication systems, or - constellations of satellites, or - operational secure governmental space systems	At least one project in one of the three areas of experience		
T2.	Ground and space segment of relevant space systems	Experience in Development, Deployment and Validation of - space systems, including constellations, or - secure governmental space systems	At least one project in one of the two areas of experience		
Т3.	Operations and maintenance of relevant space infrastructure	Experience in operations and maintenance of space systems including constellations, or in operations and maintenance of secure governmental space systems	At least one project in one of the two areas of experience		
T4.	Communication satellites operator and service provider	Experience in provision and commercialisation of satellite communication services	Description of experience in at least one relevant project		
T5.	Hosting of secondary mission payloads	Experience in integration of secondary mission payloads in a satellite system or project delivering own services to end-users supported by small satellite(s)	Description of the experience in at least one relevant project		
Т6.	Frequency filing for commercial services	Rights to use an ITU satellite frequency filing, or filings, which can be used to provide services and feeder links to and from non-GSO constellations in a frequency band appropriate for commercial services.	Name of the filing(s) or letter from a national frequency administration confirming access to such filing(s)		





Annex I.E Template Non-Disclosure Undertaking

[Please refer to section 5.3 of Annex I on Tender Specifications]

NON-DISCLOSURE UNDERTAKING

(name of undertaking entity)				
the undertaking entity, herei	inafter referred to as the "Recipient", whose registered office is at:			
	(Official address of Recipient in full)			
represented, for the purpose	es of the signature of this non-disclosure undertaking (hereinafter the			
"Undertaking"), by				

Article 1 - Definitions

For the purpose of this Undertaking:

"Proprietary Information" shall mean any information or data of financial, personal, commercial or technical nature, including but not limited to, any reports, analyses, compilations, studies, interpretations, assumptions, estimates, projections, forecasts prospects, whether it relates to technical, pricing, legal or other information, including ideas, know-how, concept, designs, specifications and data, and whether it is in written, electronic, photographic, oral and/or any other form relating to Phases II and III of the procurement process and/or disclosed by or on behalf of the Commission to the Recipient, pursuant to this Undertaking.

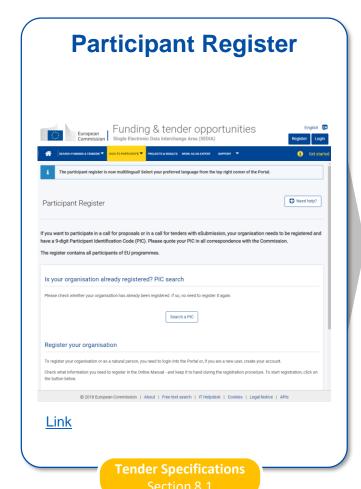
"Classified" shall refer to European Union classified information (such as RESTREINT UE/EU RESTRICTED,

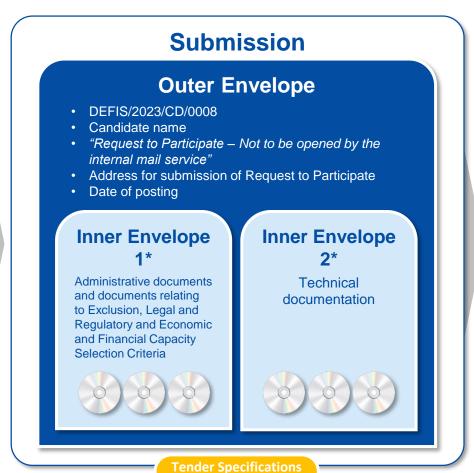
- Prime = Candidate/Tenderer or Consortium Leader
- To be able to receive proprietary information for Phase II
- No disclosure to non-eligible participants





Registration and Submission Process



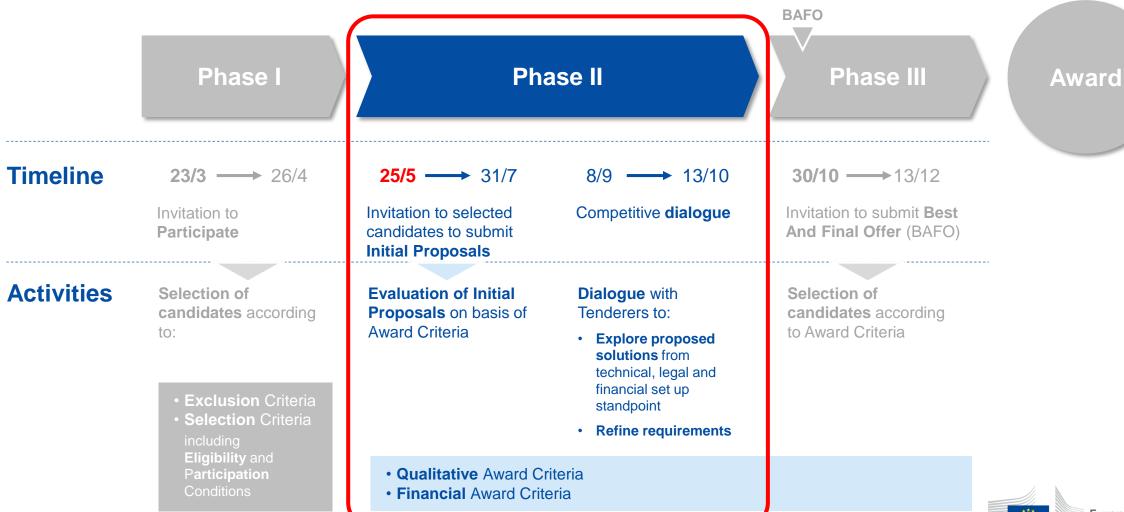




Commission



Invitation to submit Initial Proposals to be sent on 25/5



Data Pack Overview



Invitation to submit Initial Proposals

Annexes to include:

Tender Specifications for Phase II

Detailed Technical Specifications for Phase II (statement of work)

Draft Contract and its Annexes

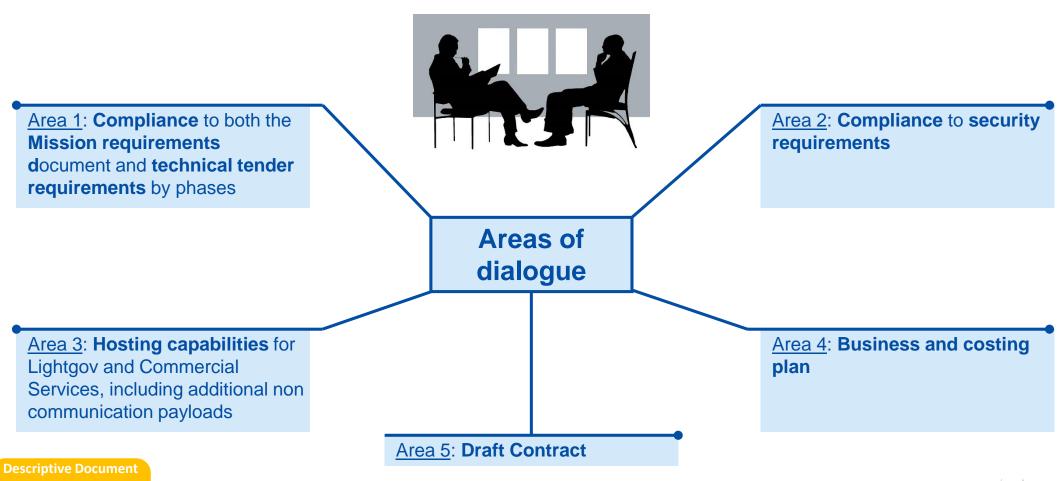
Additional documents (as necessary)

Tender Specifications
Section 4.3



IRI5²

Envisaged areas of dialogue



IRI5²

Qualitative Award Criteria

Descriptive Documen Section 7.1

IRIS ² Qualitative Award Criteria				
Ref	Criteria			
Q1.	Q1.1 Adequacy, robustness and qualification status of the proposed design. Suitability of the design for and compliance to the technical requirements (incl. the Classified Annex) and objective including the use of innovative technologies. Q1.2 Robustness of the proposed design with respect to the Preliminary Security risk analysis and security accreditation. Compliance to security requirements.			
Q2.	Quality and suitability of the proposed Work Programme in terms of: Q2.1 Adequacy of industrial governance, management structure, human and technical resources and facilities proposed by the Tenderer with respect to the technical and programmatic solution described in the proposal; Q2.2 Compliance to the Statement of Work; Q2.3 Adequacy of development, engineering, testing, verification, and of validation approach and logic; Q2.4 Credibility and robustness of planning, including analysis of schedule risks and measures to control the schedule; Q2.5 Adequacy of the deployment and replenishment logic; Q2.6 Identification of technological risks and adequacy of proposed risk mitigation, including in terms of security of supply; Q2.7 Approach to environmental and space sustainability.			
Q3.	Availability, speed, bandwidth, worldwide latency performance, and number of simultaneous users of the Lightgov Services			
Q4.	Q4.1 Credibility and robustness of costing and pricing in terms of justification and compliance with the cost structure requirements and measures to control the cost; Q4.2 Quality and justification of synergies and costs savings between the design, development and deployment of the Governmental Infrastructure and of the Shared Infrastructure; Q4.3 Quality of analysis and justification of synergies and costs savings between the provision of governmental services, Lightgov Services and Commercial Services.			
Q5.	Compliance with the draft Contract and relevant justifications.			
Q6.	Robustness of business and commercialisation plan for Lightgov Services and other Commercial Services, incl. for the approach to hosting additional payloads and to covering future market needs.			
Q7.	Q7.1 Quality and maturity of the plan to maximise participation of SMEs and start-ups from across the Union in the delivery of the scope of the Contract (including with regards to addition payloads), in terms of technologies, services, processes entrusted to start-ups and SMEs and relevant justifications; Q7.2 Robustness and maturity of the proposal with regards to subcontracting at least 30% of the value of the Contract by competitive tendering outside the Group of the Tenderer (including with regards to subcontracting at least 30% of the value of the Contract by competitive tendering outside the Group of the Tenderer (including with regards to subcontracting).			

Phase II **Financial Award Criteria**



The **total price** to be considered shall correspond to:



The total **cost** (including financing cost) for the scope of the Contract over its entire duration, which means:

- Cost for the provision of the Hardgov Services, including for:
 - The design, development, validation, deployment of the Governmental Infrastructure (including Shared Infrastructure);
 - The operations, maintenance, continuous improvement, protection, including replenishment and obsolescence management, and the development of future generations of the Governmental Infrastructure;
- Cost for purchase of Lightgov Services;



minus the contractor's investment for:

- the Shared Infrastructure design, development, validation and deployment; and
- the Shared Infrastructure operation and provision of Lightgov Services based on the Shared Infrastructure.



Phase II Financial Award Criteria



Financial Award Criteria

Financial Evaluation Score of Tender
$$X = (\frac{cheapest\ total\ price\ received}{total\ price\ of\ tender\ X}) \times 100$$

Calculation of final score and ranking of Candidates

$$Final\ Score = Quality\ Score \cdot \frac{70}{100} + Financial\ Score \cdot \frac{30}{100}$$

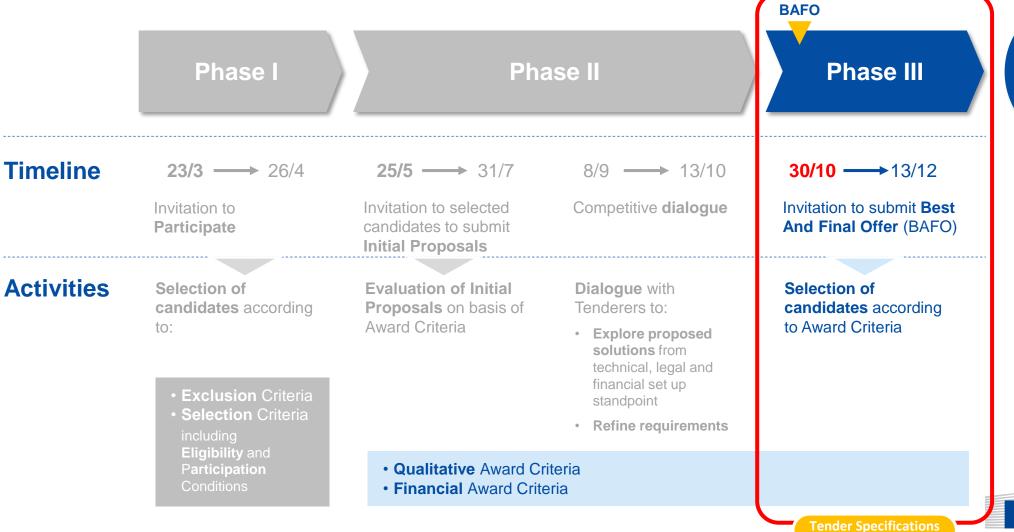
Tender SpecificationsSection 7.2





Award

Invitation to submit Best and Final Offer to be sent on 30/10

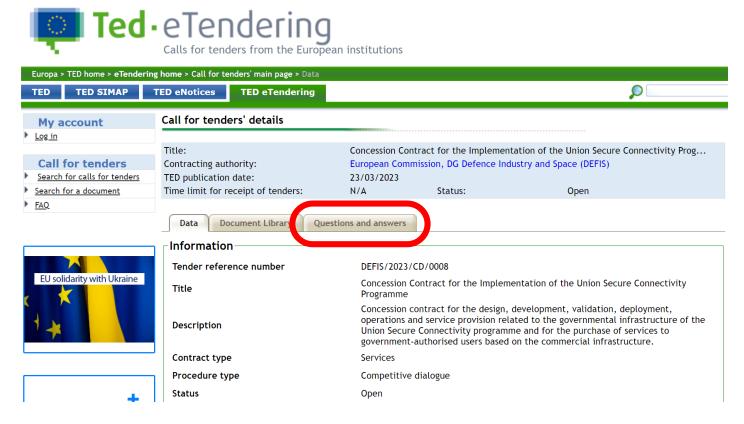


European Commission



Request for Clarifications (deadline 18/4)

Phase I	
Invitation to Participate	23/3
Deadline for requests for clarifications	18/4
Last date of publications of clarifications	21/4
Deadline for submission of Request to Participate	26/4

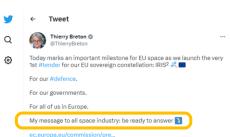


eTendering (europa.eu)











Thierry Breton
@Thierry Breton

My message to all space industry: be ready to answer

